SOUTH WALES POLICE & CRIME PLAN 2018-21

EXECUTIVE SUMMARY
This fresh edition of the Police & Crime Plan for South Wales comes at a watershed moment in our history. It comes into effect on 1st of January 2018 as a new Chief Constable takes the reins following the retirement of Peter Vaughan QPM after eight successful years at the helm. It is five years since the first election of a Police and Crime Commissioner and the establishment of a strong co-operative ethos as our joint approach to keeping our communities safe.

Our aim is to work with partners to ensure that people get the response they need, when they need it, and to prevent people from becoming either victims of crime or offenders.

As Commissioner and Chief Constable we share principles and values on which this Police & Crime Plan is based. Cooperation runs like a golden thread through everything we do. We aim to be the best at understanding and responding to the needs of all our communities. That means listening to everyone, protecting the vulnerable, maintaining high levels of victim satisfaction and working with partners, especially in local government, health, the voluntary and community sector and Welsh Government.

Having less money - since 2010 the money received by South Wales Police from UK Government has been reduced by 21% in cash terms (over 35% in real terms) means that we have to innovate and find new ways of putting our vision into practice. That has made us even more determined to focus on early intervention and prompt positive action and to work with partners so that we shrink together, not shrink apart, and are collectively ever more effective.

Continued attrition in the service we offer is not an option, and we are not prepared to withdraw from local communities or low-level offending which can be the first step to ever more serious offences. Building safe confident and resilient communities is the best way to make effective use of our resources and the resources of other public agencies. That’s why we and our leadership teams play a full part in Public Services Boards and in delivering locally, with local government and other partners, on the refreshed vision of Community Safety in Wales.

Our achievements to date have created a strong foundation on which to build, but we must always strive to improve our service and respond effectively to new demands. The South Wales Police & Crime Plan is the basis for our response and will ensure that we continue to deliver excellence to the communities of South Wales.

You can read the full plan at: southwalescommissioner.org.uk

Rt Hon Alun Michael
South Wales Police and Crime Commissioner

Matt Jukes QPM
Chief Constable
The future is always uncertain but these are the principles that will keep us on track as we continue our journey towards an even safer South Wales:

- Preventing crime, supporting safe and confident, resilient communities, is the first responsibility of the police.
- Public services must be innovative and ambitious, and shrink together not shrink apart, with a focus on sustainable services.
- Crime trends and root causes must be swiftly identified and addressed.
- The issues faced by our communities need early interventions and prompt, positive action based on evidence and developed in partnership.
- We must work together towards the well-being of future generations offering the support people need, when they need it.

We have both seized the opportunity to become full members of the Public Services Boards established under the Future Generations Act which have the potential to transform public services in Wales.

The full details of the mission, vision, values and principles are available in the full Police & Crime Plan at southwalescommissioner.org.uk
DELIVERING TOGETHER TO KEEP SOUTH WALES SAFE

WE HAVE DONE MUCH OF WHAT WE SET OUT TO DO IN THE FIRST POLICE & CRIME PLAN, PLACING US IN A STRONG POSITION TO FACE THE CHALLENGES AHEAD, WHILE ACKNOWLEDGING THAT THERE IS A GREAT DISTANCE STILL TO TRAVEL.

These are just a few of the achievements the Commissioner and Chief Constable have delivered together with their teams and with partners so far:

**Keeping a focus on victims of crime**

We’ve moved from being one of the worst performing forces for victim satisfaction to one of the top forces in England & Wales. This is a direct result of listening to people who’ve experienced crime, placing victims at the heart of all we do, and have changed the way we record crime to reflect this. We have also launched a new service to better support the needs of victims.

**Protecting vulnerable people**

We’ve reviewed the on-going work in South Wales to address child sexual exploitation and have commissioned Barnardo’s to provide sympathetic expert help to young victims of abuse. We are supporting victims of crimes targeted because of their race, gender or sexual orientation. We are helping older people to feel safe by tackling the growing issue of scams, including online crime by embedding advice from Get Safe Online on our website.

**Tackling violence against women and girls**

Early identification of domestic abuse is key to keeping people safe. We’ve prioritised initiatives that enable prompt, positive action and which meet the needs of victims, improve safety and hold perpetrators to account. Through successful joint working with stakeholders including, the third sector, health, universities and landlords we have improved access to support and initiatives like DRIVE, IRIS and TALK show our commitment to victims and how we are challenging perpetrators.

**Using technology in the fight against crime**

We’re revolutionising policing through technology. Programme Fusion is a collaborative venture between South Wales and Gwent Police, helping both forces cut crime, reduce costs, and provide an effective, efficient police service by ensuring our officers are using the latest technology, giving them the information they need, when they need it.
Delivering a more efficient Criminal Justice System

We’ve worked with partners to merge the boards which provide the strategic direction for the Criminal Justice System in South Wales, making things more efficient and effective. The Commissioner has also established a scrutiny panel to enable Criminal Justice partners, including magistrates’ representatives, to make sure that out of court disposal orders are being used correctly and effectively, and we have worked with partners to implement a new service to support offenders with substance misuse needs across South Wales.

Building a more representative workforce

We’ve changed the way we do things to make sure that our future workforce will be more representative of the communities we serve. We provide support for people from BME backgrounds who are interested in a career with us including Development Champions, who provide one-to-one mentoring support, and events promoting the range of roles within the police service to young people from different backgrounds, who may not otherwise have an opportunity to learn about the police. We will actively champion women in the workplace.

Working to reduce violent crime

Public Health Wales and other partners worked with us to improve information sharing to target resources where they’re needed most. We’ve delivered the Swansea Help Point and the #DrinkLessEnjoyMore campaign to make our city centres even safer at night. We take a zero-tolerance approach to sexual predators and we’re training door staff and others to spot perpetrators and those at risk from them.

Supporting young people

Our Police Youth Volunteer Programme is being rolled out to young people in Communities First areas of South Wales. We have introduced a new approach to cut reoffending in the 18-25 age group and promoted radical change, with partners in health and local government to further cut reoffending and to divert young people away from the Criminal Justice System. We are also working with partners to focus on reducing offending and reoffending behaviour by young people.

Reducing anti-social behaviour

We are working effectively to reduce anti-social behaviour and protect vulnerable people, working with local authorities and, at the request of Welsh Government, helping social housing providers to meet the challenge. We are using restorative approaches, consulting victims on punishment and using the Community Trigger to give victims a voice.
SOUTH WALES POLICE

In 1969 five constabularies merged to form South Wales Police. Our organisation has faced many challenges along the road; from being labelled one of the worst forces for victim satisfaction to becoming one of the best forces in the UK, from policing our communities during the Miners’ Strike through to policing many local and international events. These experiences have resulted in the modern style of community policing for which our officers today are known and respected.

First Police & Crime Reduction Plan for South Wales

Precept funding strategy protects community policing against austerity

2012

Alun Michael elected as first Police and Crime Commissioner for South Wales

2013

“Hallmarks” document sets out joint-arrangements between the Chief Constable and Commissioner

Chief Constable Peter Vaughan appointed Vice President of Association of Chief Police Officers
The Journey of South Wales Police

2014

- £4.5m of Police Innovation Funding delivered to South Wales
- More accurate levels of crime recording, with a focus on victims
- Help Point opens – more than 1,200 people supported
- NATO summit – world leaders visit south east Wales
- Launch of Tackling Violence Against Women and Girls Action Plan
- Tackling Child Sexual Exploitation summit bringing leaders together
- Peter Vaughan is appointed Vice Chair of the National Police Chief’s Council
- Rugby World Cup

2015

- Top ten for victim satisfaction
- 101 is relaunched making it easy to contact South Wales Police
- South Wales Police become early adopter of the Future Generations Act
- £4.5m Police Innovation Funding delivered
- Know the Score #DrinkLessEnjoyMore campaign focuses on alcohol-related violent crime
Working with Welsh Government and partners to implement the Mental Health Concordat

Dyfodol substance misuse service goes live

Champions League Final in Cardiff

Compactable for partnership working with voluntary sector

New Victim Focus Service launched

Alun Michael re-elected as Police and Crime Commissioner for South Wales

£1.4m of Police Transformation Funding delivered to help tackle violence against women & girls

Multi-Agency Safeguarding Hubs rolled out across South Wales

Peter Vaughan retires as Chief Constable December 2017

Our workforce becomes more representative of the communities we serve
Police estate is fit for purpose

South Wales Police & Crime Plan expires

A coherent and integrated approach to offender management across South Wales

2018
Matt Jukes QPM becomes Chief Constable of South Wales Police, January 2018

Get Safe Online information and advice available to all officers via mobile technology

Alignment with Local Authority well-being plans and implementation of the Future Generations Act

2019

2020

2021

Police & Crime Commissioner election—May 2020

Matt Jukes QPM becomes Chief Constable of South Wales Police, January 2018

Get Safe Online information and advice available to all officers via mobile technology

Alignment with Local Authority well-being plans and implementation of the Future Generations Act

South Wales Police & Crime Plan expires

A coherent and integrated approach to offender management across South Wales
The Police and Crime Commissioner holds the legal responsibility to set the policing priorities for South Wales through the Police & Crime Plan. In South Wales, this is done in partnership with the Chief Constable, based on shared values and principles and in consultation with the public and partners.

**OUR PRIORITIES**

WE WILL REDUCE AND PREVENT CRIME AND ANTI-SOCIAL BEHAVIOUR TO KEEP PEOPLE SAFE AND CONFIDENT IN THEIR HOMES AND COMMUNITIES

WE WILL ENGAGE WITH, INVOLVE AND INFORM OUR COMMUNITIES, WORKING WITH PARTNERS IN LOCAL GOVERNMENT, HEALTH, FIRE AND WELSH GOVERNMENT TO BUILD RESILIENCE

WE WILL WORK TO PROTECT THE MOST VULNERABLE IN OUR COMMUNITIES, UNDERSTANDING CAUSES AND TAKING PROMPT POSITIVE ACTION AS ISSUES ARISE

WE WILL WORK TO MAKE THE LOCAL CRIMINAL JUSTICE SYSTEM THE MOST EFFECTIVE AND EFFICIENT IT CAN BE TO MEET THE NEEDS OF VICTIMS AND REDUCE REOFFENDING

WE WILL MAKE OUR CONTRIBUTION TO THE STRATEGIC POLICING REQUIREMENT AND SUCCESSFULLY POLICE MAJOR EVENTS

WE WILL SPEND YOUR MONEY WISELY AND SUPPORT OUR PEOPLE TO PROVIDE THE BEST POSSIBLE POLICING IN YOUR COMMUNITY

commissioner@south-wales.pnn.police.uk
southwalescommissioner.org.uk
Crime and anti-social behaviour in South Wales are at some of the lowest ever recorded levels yet demand for police services remains high at a time of continued austerity and cutbacks. Constant innovation is needed to serve the public and keep South Wales safe.

The police are often the first agency to be in contact with children or families in need of help. We want to be part of the solution that prevents problems reaching the point where people need the emergency services.

Early intervention helps prevent problems before they escalate, stops people from becoming victims, diverts people away from crime and reduces demand on the police and our partners.

It means swiftly identifying issues and working with partners to find sustainable solutions, such as the Multi-Agency Safeguarding Hubs, or our Police Youth Volunteer scheme.

Our approach will be focused on early intervention combined with prompt, positive action and working with our partners to develop new approaches that meet the needs of our communities.

This is reflected in our work with Public Health Wales where we are using research into Adverse Childhood Experiences (ACEs) to develop initiatives to stop the cycle of harm, support vulnerable individuals and reduce overall demand on services.

This work has proved beyond doubt that preventing ACEs would dramatically reduce crime and damage to health and society.

The Commissioner and Chief Constable have played leading roles, with our partners, in seeking to make Wales the world leader in tackling the impact of ACEs.

**EARLY INTERVENTION AND PROMPT POSITIVE ACTION:**

**THE SOUTH WALES POLICE APPROACH**

Preventing ACEs in future generations could reduce levels of:

- **Heroin/Cocaine Use** by 66% (lifetime)
- **Incarceration** by 65% (lifetime)
- **Violence Perpetration** by 60% (past year)
- **Violence Victimisation** by 57% (past year)
- **Cannabis Use** by 42%
- **Unintended Teen Pregnancy** by 41%
- **High-Risk Drinking** by 35%
- **Early Sex** by 31% (before age 16)
- **Smoking Tobacco or E-Cigarettes** by 24% (current)
- **Poor Diet** by 16% (current <2 fruit & veg portions daily)

We support initiatives where ACEs are already present. If its too late for prevention its not too late for prompt positive action.

Statistics source: Public Health Wales
WE WILL REDUCE AND PREVENT CRIME AND ANTI-SOCIAL BEHAVIOUR TO KEEP PEOPLE SAFE AND CONFIDENT IN THEIR HOMES AND COMMUNITIES

Reducing crime is our main purpose. We will be tough on crime and the causes of crime, identifying the underlying issues and tackling them through early intervention and prompt, positive action based on evidence, partnership and evaluation of “what works”.

How we are doing it:

Local Policing
- Ensure Community Support Officers are fully engaged in local communities, and have the skills to empower people to find local solutions
- Link Police Officers working in schools, youth offending teams and local police teams
- Lead action on anti-social behaviour with partners in local government and social housing providers
- Work with young people to expand our South Wales Police Youth Volunteers scheme
- Recruit more Special Constables from within all our communities

Working within communities
- Help local communities to become resilient by taking an active role to solve local problems working with Neighbourhood Watch, Movement for Change and Citizens UK,
- Become early adopters of the Well-being of Future Generations Act (Wales) 2015 with full active membership of Public Service Boards
- Work with partners to embed the Clean Neighbourhoods Act
- Promote the effectiveness of local Community Safety Partnerships

Tackling Violent Crime
- Develop a more effective approach to licensing and the night-time economy
- Work to reduce violent crime through multi-agency data sharing and analysis and work with partners, such as Public Health Wales, to promote early intervention and prevention initiatives
- Continue to develop initiatives – such as our Swansea HelpPoint – to protect the public and reduce pressure from the night-time economy on public services
PRIORITY 2

WE WILL ENGAGE WITH, INVOLVE AND INFORM OUR COMMUNITIES, WORKING WITH PARTNERS IN LOCAL GOVERNMENT, HEALTH, FIRE AND WELSH GOVERNMENT TO BUILD RESILIENCE

Research tells us communities need more information about the work of South Wales Police and how to access services. We will build on the success of the Public Service Centre and the re-launch of 101 to ensure the public can contact us confidently, receiving a prompt, positive response so they experience services that are amongst the best in England & Wales.

**How we are doing it:**

**Involve**
- Make our service more reflective of our communities, especially BME communities who are currently seriously under-represented
- Improve recruitment, retention and progression of women in South Wales Police
- Apply the United Nations Convention on the Rights of the Child
- Understand the methods of communication that are the most effective for our communities

**Inform**
- Pursue a strategy that demonstrates our commitment to good communication, internally and externally
- Help members of the public to make contact with the appropriate service on issues other than policing
- We will do all we can to provide a Welsh language response and promote the use of the language

**Connect**
- Introduce online reporting for crime and anti-social behaviour
- Create an online portal for victims to track the investigation of their crime
- Develop the accessibility of our Public Service Centre
- Work locally and nationally to make 101 more accessible to those with diverse needs
- Use Social Media and other mechanisms to engage better with our public
PRIORITY 3

WE WILL WORK TO PROTECT THE MOST VULNERABLE IN OUR COMMUNITIES, UNDERSTANDING CAUSES AND TAKING PROMPT POSITIVE ACTION AS ISSUES ARISE

We will develop our understanding of the issues faced by our communities to provide the support they need, using the principles of early intervention and co-operation with partners to identify and help those who need it most.

How we are doing it:

Delivery of the Tackling Violence Against Women and Girls Action Plan
- Move to a more sustainable funding model for domestic abuse and sexual violence services based on needs
- Improve our support for victims of Honour Based Violence and Female Genital Mutilation
- Learn the lessons from the MASH developments in Pontypridd and Cardiff and apply them across other parts of South Wales
- Promote the IRIS (Identification and Referral to Improve Safety) programme and health-based Independent Domestic Violence Advisors to enable earlier identification of victims
- Roll out the vulnerability awareness training to all Police Officers and partners in the night-time economy
- Develop a new programme with South Wales universities to identify and support students who may be victims of domestic abuse and sexual violence

Child Sexual Exploitation & Abuse
- Implement the recommendations of the Child Sexual Exploitation Review
- Support Children’s Advocates to work with victims and improve identification of children at risk, working with partner agencies to deliver effective support

Vulnerable People
- Use the internal Hate Crime review findings to ensure victims get the most appropriate service and are satisfied with the response they receive
- Encourage victims of hate crime to report incidents so that they can receive appropriate support
- Work with partners including Get Safe Online and the Older People’s Commissioner to protect people from the growing issue of scams and fraudulent behaviour

Mental Health & Disability
- Work with partners to improve support and communication between the police and those with mental health needs or learning difficulties through the roll-out of the Keep Safe Cymru card
- Support the introduction of non-custodial places of safety for individuals who might otherwise be detained under Section 136 of the Mental Health Act
WE WILL WORK TO MAKE THE LOCAL CRIMINAL JUSTICE SYSTEM THE MOST EFFECTIVE AND EFFICIENT IT CAN BE TO MEET THE NEEDS OF VICTIMS AND REDUCE REOFFENDING.

The Criminal Justice System needs to have a clear emphasis on reducing crime with a focus on preventing offending and reoffending while reducing harm and risk to the public.

How we are doing it:

Victims
- Reform and develop victim support services focusing multi-agency support on those in most need
- Improve outcomes for victims and ensure their voice is heard through increased use of restorative approaches

Offenders
- Increase the number of offenders diverted from crime and the Criminal Justice System through initiatives such as the Women’s Pathfinder and 18-25 programmes
- Develop pathways for people with Mental Health issues so they get the support they need, rather than inappropriately ending up in the Criminal Justice System
- Develop and expand opportunities to intervene early to reduce offending and improve life opportunities for the 18-25 age group
- Implement the WISDOM model to improve our response to the needs and management of our most dangerous offenders, ensuring victim safety is at the heart of our response
- Implement the findings of the national trial of the Safe Lives “DRIVE” project aimed at early intervention in the management of domestic violence perpetrators

Partners
- Work with the National Offender Management Service in Wales (Prisons, Probation and Contracted Services) to develop a common understanding of priorities, and a coherent end-to-end integrated offender management approach across South Wales
- Work with partners to realise the benefits of the Transforming Summary Justice programme
- Refresh and deliver a jointly-commissioned substance misuse service focussed on preventing reoffending
- Develop a partnership approach to support for people placing most demand on local services
- Develop a better understanding of the impacts of the changing diversity within our communities, with particular focus on the growing foreign national communities within South Wales
WE WILL MAKE OUR CONTRIBUTION TO THE STRATEGIC POLICING REQUIREMENT AND SUCCESSFULLY POLICE MAJOR EVENTS

South Wales Police is a key strategic force in the support of major events outside and inside its boundaries, making a significant contribution to policing the 2011 London riots, the 2012 Olympics, the 2014 NATO Summit and the 2017 UEFA Champions League Final.

The Strategic Policing Requirement is an important element of policing approach across England & Wales, identifying key national threats that must be addressed and the capabilities required to counter them. Whilst public concern around these issues may depend on high-profile incidents and media coverage, their policing demands constant focus on:

- Terrorism
- Serious and organised crime
- Cyber security incidents
- Civil Emergencies
- Public Order and Public Safety
- Child Sexual Exploitation & Abuse

Contributing to these challenges is a priority and we acknowledge the importance of ensuring that Wales is well served through collaborative arrangements.

How we are doing it:

- Tackle radicalisation in our communities by building trust to promote an environment where people have the confidence to report extremist behaviour
- Work collaboratively with other forces and partners to identify efficient ways of responding to major incidents or events and keep people safe
- Identify, understand and tackle emerging threats such as online crime and work with partners to raise awareness
- Work with partners to identify and disrupt people trafficking, Child Sexual Exploitation and abuse
- Ensure that local Serious and Organised Crime Boards respond to local issues
- Work with partners, such as the National Offender Management Service in Wales to develop more effective offender management approaches to organised crime offenders
WE WILL SPEND YOUR MONEY WISELY AND SUPPORT OUR PEOPLE TO PROVIDE THE BEST POSSIBLE POLICING IN YOUR COMMUNITY

We have experienced severe cuts in the Police Grant from Central Government. That makes difficult decisions inevitable, but even in these tough times we are keeping our commitment to protect Neighbourhood Policing in South Wales and work effectively with partners to make our communities safe.

Resources will be locally based and strategically placed with effective and efficient services that are focussed on need.

How we are doing it:

People
- Develop a people strategy that puts the right people in the right place
- Protect the necessary number of police officers as far as we can whilst making savings
- Seek a sustainable model for policing in South Wales taking account of pressures
- Promote the recruitment, retention and progression of women and BME people within our force
- Recruit and train more Special Constables and Police Volunteers
- Continually improve training and development of officers and staff to enable them to deliver the ambitions of the Police & Crime Plan
- Support initiatives that improve the health, wellbeing and resilience of our people with particular focus on mental health, recognising that they are our greatest asset and critical to our success

Estates
- Spend less on buildings whilst we ensure that we have a fit for purpose estate
- Collaborate with others building on the success of the Joint Fleet Workshop with Bridgend County Borough Council
- Promote the introduction of a joint Public Service Centre with Fire and Health
- Collaborate on procurement and back office costs with other forces and public sector partners

Equipment
- Make more effective use of technology via Programme Fusion particularly through mobile data, iR3 and body worn cameras
## OUTCOMES

<table>
<thead>
<tr>
<th>PRIORITY</th>
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<th>5</th>
<th>6</th>
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<tbody>
<tr>
<td>We will reduce the level of crime, disorder and anti-social behaviour</td>
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<tr>
<td>We will enable our communities to be safe, confident and resilient</td>
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<td>We will better meet the needs of vulnerable people, increasing their confidence to report and reducing repeat offences</td>
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<tr>
<td>We will improve how effectively our resources are used</td>
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<tr>
<td>We will ensure that South Wales Police is more representative of the communities it serves</td>
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<tr>
<td>We will strengthen our partnership work, applying the principles of co-operation to our work locally and through the Criminal Justice System</td>
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Our ability to deliver these outcomes relies on effective partnership work and a clear alignment of priorities; in Wales Public Service Boards have been established under the Future Generations Act as a mechanism to drive partnership working. The Chief Constable and I have seized the opportunity to become full members and have been actively involved in the six public service boards across South Wales. To assist in the development of well-being plans, we are undertaking a refresh of the crime and disorder baseline audit which will feed into the well-being assessment of each Public Service Board. We will also continue to promote joint working with Criminal Justice bodies through the South Wales Criminal Justice and Integrated Offender Management Board, and through all-Wales collaborative working.
WELL-BEING GOALS

We have welcomed the recognition from Ministers and the Future Generations Commissioner that our approach, and the opportunity to drive activity through local community safety partnerships, fits perfectly with the aims of the Future Generations Act to create safe, confident and resilient communities. The links between our priorities and the Future Generation well-being goals are outlined below:

<table>
<thead>
<tr>
<th>POLICE AND CRIME PLAN PRIORITIES</th>
<th>FUTURE GENERATIONS WELL-BEING GOALS</th>
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<tbody>
<tr>
<td></td>
<td>A Prosperous Wales</td>
</tr>
<tr>
<td>We will reduce and prevent crime and anti-social behaviour to keep people safe and confident in their homes and communities</td>
<td>✔️</td>
</tr>
<tr>
<td>We will engage with, involve and inform our communities, working with partners in Local Government, Health, Fire and Welsh Government to build resilience</td>
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<tr>
<td>We will work to protect the most vulnerable in our communities, understanding causes and taking prompt positive action as issues arise</td>
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</tr>
<tr>
<td>We will work to make the local criminal justice system the most effective and efficient it can be to meet the needs of victims and reduce reoffending</td>
<td>✔️</td>
</tr>
<tr>
<td>We will make our contribution to the strategic policing requirement and successfully police major events</td>
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<tr>
<td>We will spend your money wisely and support our people to provide the best possible policing in your community</td>
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</table>
**ENABLING DELIVERY**

The Chief Constable is responsible for putting the operational elements of the Police & Crime Plan into action. The policing priorities will be delivered under the operational headings below. Further details of this are available in the full Police & Crime Plan at southwalescommissioner.org.uk

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**Our Public**
Our communities will be confident that South Wales Police is listening and responding to their needs.

**Our Policing**
We will continue to develop our operational approaches to keeping communities safe from current and emerging threats.

**Our Resources**
We will focus on how we can deliver our services at lower cost and meet the evolving needs of communities, making the best use of all our non-staff resources, including technology.

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**Our People**
We will focus on ensuring we have the right people, with the right skills and capabilities to meet the needs of our communities.

**Our Partners**
We will work with partners in line with our vision, particularly where we have a clear common purpose.

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**The Financial Challenge**
The combined impacts of grant cuts and inflation have resulted in a savings target of £58m between 2010/11 and 2019/20.

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**POLICE FORCE** | **2017/18 BAND D COUNCIL TAX**
---|---
North Wales | £249.21
Gwent | £228.24
South Wales | £218.24
Dyfed Powys | £213.87

South Wales currently has the second lowest precept charge for policing in Wales.

Our strategy of a small increase on the precept (less than 20p a week for many households) is vital to protecting police officer numbers.
24 HOURS IN SOUTH WALES POLICE

EACH DAY SOUTH WALES POLICE DEALS WITH AROUND...

PUBLIC SERVICE CENTRE CALLS
- 2,916

SEXUAL OFFENCES
- 9 (35%)

MISSING PERSONS
- 25

PEOPLE THROUGH CUSTODY
- 78

ASSAULTS
- 33

REPORTS OF ANTI-SOCIAL BEHAVIOUR
- 117

DOMESTIC RELATED INCIDENTS
- 98

PUBLIC SAFETY WELFARE CALLS
- 427

AND THE ON-GOING MANAGEMENT OF AROUND...

OFFENDERS MANAGED UNDER MAPPA (MULTI-AGENCY PUBLIC PROTECTION ARRANGEMENTS)
- 1,789

CHILDREN SUPPORTED ON THE CHILD PROTECTION REGISTER
- 1,591

REPEAT VICTIMS OF DOMESTIC ABUSE ENGAGED WITH
- 11,311
POLICING SOUTH WALES

Policing is complex and demanding by nature; its requirements are influenced by a vast number of factors from the state of the economy through to the latest technological trends, yet forces are expected to adapt and respond effectively to these challenges.

Her Majesty’s Inspectorate of Constabulary and Fire & Rescue Services (HMICFRS) regularly undertakes inspections to ensure the police deliver the service expected of them. This process has highlighted the following areas for improvement:

**EFFECTIVENESS**
- Safeguarding in partnership

**EFFICIENCY**
- Collaborative working
- Non-emergency calls

**LEGITIMACY**
- Complaints process

**CHILD SEXUAL EXPLOITATION & ABUSE, MENTAL HEALTH, VALUE FOR MONEY, INFORMATION MANAGEMENT & DEMAND**

The Home Secretary also specifies threats that forces must be equipped to deal with:

**TERRORISM**

**CIVIL EMERGENCIES**

**ORGANISED CRIME**

**THREATS TO PUBLIC ORDER**

**CYBER INCIDENTS**

This information quickly illustrates the demands placed on us as a service but this must be viewed in the context of our own performance and journey as seen in the graph below:

South Wales has never been a safer place to live, work or visit with the service provided to victims amongst the best in England & Wales.
WHAT OUR PARTNERS ARE TELLING US…

Effective early intervention and prompt, positive action to reduce crime means working in partnership with other public sector bodies. There are clear areas of overlap and shared outcomes. Understanding the core focus of partners ensures these are reflected through our own priorities, making us all more effective and efficient in achieving our goals.

OUR PARTNERS’ BIGGEST CONCERNS ARE:

<table>
<thead>
<tr>
<th>Substance Misuse</th>
<th>Supporting Young People</th>
<th>Protecting Vulnerable People</th>
</tr>
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<tbody>
<tr>
<td>Domestic Abuse</td>
<td>Mental Health</td>
<td>Anti-social Behaviour</td>
</tr>
<tr>
<td>Terrorism</td>
<td>Violent Crime</td>
<td>Child Sexual Exploitation</td>
</tr>
<tr>
<td>Road Safety</td>
<td>Acquisitive Crime</td>
<td>Public Perception</td>
</tr>
</tbody>
</table>

WHAT THE PUBLIC ARE TELLING US…

Understanding and responding to the needs of our communities is a key focus for South Wales Police. We regularly ask for their input to help us focus on what matters. Here’s just a few of the things they are telling us:

PUBLIC AGREEMENT WITH EXISTING PRIORITIES

- Ensure a swift and proportionate response to crime: 94%
- Reduce violence and tackle the causes of crime: 94%
- Make communities safe and enable the public to feel safer: 93%
- Tackle anti-social behaviour with partners: 91%
- Cut bureaucracy and make things happen: 90%
- Put victims at the heart of our approach: 89%
- Make the criminal justice system more effective: 88%
- Tackle violence against women and girls: 87%
- Cut crime in the 18-25 age group: 86%
- Take an evidence-based approach to ‘what works’: 86%
HOLDING THE POLICE TO ACCOUNT

Police and Crime Commissioners were introduced by the 2011 Police Reform Act, significantly changing the governance of policing and the relationship with partner agencies.

The overall responsibility of the Commissioner is to maintain an effective and efficient police service. That means reducing offending and working together on agreed priorities as well as holding the Chief Constable to account. For the Commissioner and the Chief Constable this involves providing dynamic leadership that goes beyond policing to engage with the public sector generally across South Wales. This all comes together in the Commissioner’s Strategic Board.

The South Wales Police and Crime Panel holds the Commissioner to account for delivery of the priorities within this plan.